

***The Cooper Union for the Advancement of Science and Art
Bylaws as Adopted May 12, 1972 and***

As Amended through September 19, 2012

**Article I
Board of Trustees**

Section 1.01. General Powers

The Corporation shall be overseen and managed by a Board of Trustees, the members of which shall serve without compensation.

Section 1.02. Number of Trustees

The Board of Trustees shall consist of such number of members as shall be fixed from time to time by resolution of the Board, which number shall be not less than seven (7) and not more than thirty-two (32). No decrease in such number shall shorten the term of any incumbent Trustee.

Section 1.03. Qualification of Trustees

Each member of the Board of Trustees shall be at least eighteen (18) years of age. Subject to such limitation, any person shall be eligible to serve as a member of the Board of Trustees, without regard to race, religion, gender, disability, sexual orientation or other status.

Section 1.04. Election of Trustees

Trustees shall be elected at annual meetings of the Board. Each Trustee shall serve a term of three (3) years. For the purpose of staggering their terms of office, the Trustees shall be divided into three (3) classes, as nearly equal in number as may be, and the term of office of each class shall expire each year in regular rotation. At least one (1) member of each class shall be elected from the alumni and alumnae of the Corporation, and one (1) such member shall be known as an Alumnus Trustee or Alumna Trustee. The President of the Corporation shall serve as a voting member on the Board of Trustees for such time as he or she shall continue to serve as President of the Corporation. In addition, effective July 1, 2012 the President of the Corporation's Alumni Association shall serve as a voting member of the Board of Trustees for such time as he or she shall continue to serve as President of the Alumni Association, but in no event for a term of longer than three (3) years.

Elections to the Board shall be by ballot and shall require the vote of at least a majority of the members of the Board in office at the time of the election. Vacancies on the Board resulting from any cause whatsoever (including without limitation an increase in the number of authorized Trustees or the resignation of a Trustee) may be filled for the duration of the unexpired term by the Board of Trustees at any meeting thereof, provided that the notice of such election, shall have been given and entered in the minutes of at least one (1) preceding regular meeting of the Board, stating the meeting at which such election shall be held. At the annual meeting in 2012 and thereafter, no Trustee shall be elected for more than two (2) consecutive full terms, provided that terms of office coming up for renewal at the annual meeting in 2012 shall count as one term.

Section 1.05. Annual and Regular Meetings

The Board of Trustees shall hold its annual meeting in the fourth calendar quarter at such time and place as the Board shall determine, for the purpose of electing Trustees, members of committees and officers and for the transaction of such other business as may be necessary or advisable. Regular meetings shall be held once in each of the other calendar quarters at such time and place as the Board shall determine.

Section 1.06. Special Meetings

Special meetings of the Board of Trustees shall be called by the Secretary upon the request of the Chair of the Board of Trustees or upon the written request of any three (3) Trustees.

Section 1.07. Notice of Meetings

Notice of annual, regular and special meetings of the Board of Trustees shall be given by the Secretary to each Trustee by mailing or electronically by email such notice to the Trustee's last known post office address or email address not less than five (5) nor more than twenty (20) days before the meeting.

Section 1.08. Place of Meeting

All meetings of the Board of Trustees shall be held at the principal office of the Corporation at Cooper Square, New York, New York, unless another place is fixed by the Board of Trustees, the Chair or the Secretary and is designated in the notice thereof.

Section 1.09. Quorum

One third ($\frac{1}{3}$) of the entire authorized number of Trustees shall constitute a quorum for the transaction of business at any meeting of the Board of Trustees.

Section 1.10. Action by the Board

Except as otherwise provided by law, by the Charter of the Corporation or by these Bylaws, the act of a majority of the Trustees present at any meeting of the Board of Trustees at which a quorum is present shall be the act of the Board.

Any one or more members of the Board or any committee thereof may participate in a meeting of such Board or committee by means of a conference telephone or similar audio/video communications equipment allowing all persons participating in the meeting to hear each other at the same time. Participation by such means shall constitute presence in person at a meeting.

Unless otherwise restricted by the Corporation's Charter or these Bylaws, any action required or permitted to be taken by the Board or any committee thereof may be taken without a meeting if all members of the Board or the committee consent in writing to the adoption of a resolution authorizing the action. The resolution and the written consents thereto by the members of the Board or committee shall be filed with the minutes of the proceedings of the Board or committee.

Section 1.11. Annual Report to Trustees

The President and the Treasurer shall present at the annual meeting of the Board a report, verified by them or by a majority of the Trustees, or certified by an independent public or certified public accountant or a firm of such accountants selected by the Board, showing in appropriate detail the following: (i) the assets and liabilities, including the trust funds, of the Corporation as of the end of the preceding fiscal year terminating not more than six (6) months prior to said meeting; (ii) the principal changes in assets and liabilities, including trust funds, during such fiscal year; (iii) the revenue or receipts of the Corporation, both unrestricted and restricted to particular purposes, during such fiscal year; and (4) the expenses and disbursements of the Corporation, for both general and restricted purposes, during such fiscal year. The annual report shall be filed with the minutes of the annual meeting of the Board.

Section 1.12. Resignation and Removal

Any Trustee may resign at any time by giving written notice of his or her resignation to the Chair of the Board of Trustees, the President or the Secretary. The unexcused absence of a Trustee from three (3) successive regular meetings of the Board of Trustees shall be deemed a sufficient cause, among others, for the removal of a Trustee by the Board.

Section 1.13 Trustees Emeriti

Persons who have served as members of the Board of Trustees whom the Board of Trustees wishes to recognize for such service may be elected by the Board to serve as Trustees Emeritus. Trustees Emeritus shall not be entitled to vote but shall be entitled to receive all Board mailings, to attend and participate at all meetings of the Board, and to serve, if requested, on Board committees other than the Executive Committee. Such appointments shall not lapse unless specifically voted upon by the Board.

**Article II
Committees****Section 2.01. Executive Committee**

The Board of Trustees, by resolution adopted by a majority of the entire authorized number of members of the Board, shall establish an Executive Committee consisting of the Chair of the Board of Trustees, who shall be Chair of the Committee, and six (6) Trustees or such other number as shall

be specified in such resolution. The Executive Committee shall be established by the Board at the Annual meeting thereof, or at any adjournment thereof, and its members shall hold office for one (1) year and until their successors have been duly elected. Vacancies on the Executive Committee occurring from time to time may be filled by the Board at any meeting thereof by vote of a majority of the entire authorized number of members of the Board.

The Executive Committee shall have and may exercise all the powers of the Board (except the power to fill vacancies on the Board or on any committee, to amend or repeal these Bylaws, and to remove any Trustee or officer from office) when the Board is not in session. The Executive Committee shall establish its own rules and procedures, and its meeting shall be held at such times and places as it may determine. A majority of the members of the Executive Committee then in office shall constitute a quorum for the transaction of business.

Section 2.02. Investment Committee

The Board of Trustees, by resolution adopted by a majority of the entire authorized number of members of the Board, shall establish an Investment Committee consisting of three (3) members, at least three (3) of whom shall be members of the Board, or such other number of members as shall be specified in such resolution, provided that a majority of the members of the Committee shall be members of the Board. The Investment Committee shall be established by the Board at the Annual meeting thereof, or at any adjournment thereof, and its members shall hold office for one (1) year and until their successors have been duly elected. Vacancies on the Investment Committee occurring from time to time may be filled by the Board at any meeting thereof by vote of a majority of the entire authorized number of members of the Board.

The Investment Committee shall advise the Board with regard to the investment policies of the Corporation, provide oversight of investment decisions, periodically review the investments of the Corporation and report to the Board with regard to their performance.

Section 2.03. Committee on Trustees

The Board of Trustees, by resolution adopted by a majority of the entire authorized number of members of the Board, shall establish a Committee on Trustees consisting of five (5) Trustees, or such other number of members as shall be specified in such resolution, provided that a majority of the members of the Committee shall be members of the Board. The Committee on Trustees shall be established by the Board at the Annual meeting thereof, or at any adjournment thereof, and its members shall hold office for one (1) year and until their successors have been duly elected. No Trustee who is in the last year of his or her term shall be eligible for membership on such Committee. Vacancies in the Committee on Trustees occurring from time to time may be filled by the Board at any meeting thereof by vote of a majority of the entire authorized number of members of the Board.

The Committee on Trustees shall identify candidates for election as (i) Members of the Board of Trustees, (ii) Trustee members of committees of the Corporation, and (iii) Officers of the Corporation. The Committee on Trustees shall also (i) Review and assess the composition of the Board and the need for new Board members (ii) Plan and participate in the orientation of new members of the Board (iii) Periodically evaluate the performance of the Board and its members, and (iv) Perform such other duties as the Board shall determine.

Section 2.04. Audit Committee

The Board of Trustees, by resolution adopted by a majority of the entire authorized number of members of the Board, shall establish an Audit Committee consisting of five (5) Trustees, or such other number of members as shall be specified in such resolution, provided that a majority of the members of the Committee shall be members of the Board. The Audit Committee shall be established by the Board at the Annual meeting thereof, or at any adjournment thereof, and its members shall hold office for one (1) year and until their successors have been duly elected. Vacancies in the Audit Committee occurring from time to time may be filled by the Board at any meeting thereof by vote of a majority of the entire authorized number of members of the Board.

The Audit Committee shall (i) Be directly responsible for the appointment, compensation, oversight and termination of the work of any independent auditor employed by the Corporation, (ii) Pre-approve all auditing services and non-audit services, including tax services, (iii) Annually obtain and review with the lead audit partner a report by the independent auditor, (iv) Oversee any other aspect

of risk assessment and management and (v) Ensure that accurate and complete financial records are maintained.

Section 2.05. Finance and Business Affairs Committee

The Board of Trustees, by resolution adopted by a majority of the entire authorized number of members of the Board, shall establish a Finance Committee consisting of five (5) Trustees, or such other number of members as shall be specified in such resolution, provided that a majority of the members of the Committee shall be members of the Board. The Finance Committee shall be established by the Board at the Annual meeting thereof, or at any adjournment thereof, and its members shall hold office for one (1) year and until their successors have been duly elected. Vacancies on the Finance Committee occurring from time to time may be filled by the Board at any meeting thereof by vote of a majority of the entire authorized number of members of the Board.

The Finance Committee shall (i) Review the Corporation's financial operations, (ii) Oversee the Corporation's annual operating and capital budgets, (iii) Perform such other duties relating to the Corporation's finances as the Board shall determine, (iv) Oversee of major capital projects, (v) Review proposed annual budgets and making recommendations to the full Board, (vi) Review periodic financial management reports and (vii) Review of administrative functions, including labor relations.

Section 2.06 Committee on Academic and Student Affairs

The Board of Trustees, by resolution adopted by a majority of the entire authorized number of members of the Board, shall establish a Committee on Academic and Student Affairs consisting of five (5) members, at least three (3) of whom shall be members of the Board, or such other number of members as shall be specified in such resolution, provided that a majority of the members of the Committee shall be members of the Board. The Committee on Academic and Student Affairs shall be established by the Board at the Annual meeting thereof, or at any adjournment thereof, and its members shall hold office for one (1) year and until their successors have been duly elected. Vacancies on the Committee on Academic and Student Affairs occurring from time to time may be filled by the Board at any meeting thereof by vote of a majority of the entire authorized number of members of the Board.

The Committee on Academic and Student Affairs shall (i) review and report to the Board with regard to the academic affairs of the Corporation and (ii) perform such other duties relating to the academic and student affairs of the Corporation as the Board shall determine.

Section 2.07. Development Committee

The Board of Trustees, by resolution adopted by a majority of the entire authorized number of members of the Board, shall establish a Development Committee consisting of five (5) members, at least three (3) of whom shall be members of the Board, or such other number of members as shall be specified in such resolution, provided that a majority of the members of the Committee shall be members of the Board. The Development Committee shall be established by the Board at the Annual meeting thereof, or at any adjournment thereof, and its members shall hold office for one (1) year and until their successors have been duly elected. Vacancies on the Development Committee occurring from time to time may be filled by the Board at any meeting thereof by vote of a majority of the entire authorized number of members of the Board.

The Development Committee shall: (i) Create an awareness of the importance of private giving, (ii) Promote a culture of giving among students, alumni and friends of the college, (iii) Set goals for trustee giving and actively engage in trustee solicitation, (iv) Set fund- raising goals and assess progress, (v) Participate in the development process, (vi) Examine trends and analyze implications for the future, and (vii) Establish fund- raising policies and (viii) Recommend annual development budgets.

Specifically, the Committee shall provide oversight for the Annual, Capital and Planned Giving Programs of the Development Office as well as its community relations responsibilities.

Section 2.08 Strategic Planning Committee

The Board of Trustees, by resolution adopted by a majority of the entire authorized number of members of the Board, shall establish a Strategic Planning Committee consisting of five (5) members, at least three (3) of whom shall be members of the Board, or such other number of

members as shall be specified in such resolution, provided that a majority of the members of the Committee shall be members of the Board. The Strategic Planning Committee shall be established by the Board at the Annual meeting thereof, or at any adjournment thereof, and its members shall hold office for one (1) year and until their successors have been duly elected. Vacancies on the Strategic Planning Committee occurring from time to time may be filled by the Board at any meeting thereof by vote of a majority of the entire authorized number of members of the Board.

The Strategic Planning Committee shall review and present to the Board for approval long range plans related to the (i) Academic goals, objectives and programs of study to be offered at the institution, (ii) Financial objectives of the institution including revenues, expenses and fund raising (iii) Long range investment strategies of the Corporation and (iv) Physical plant and space requirements for the institution.

Article III Officers

Section 3.01. Election and Term of Office

The Board of Trustees shall elect at the annual meeting or, in default of election at such meeting, then at any adjournment thereof, a Chair of the Board, a President, one (1) or more Vice Presidents, a Secretary and a Treasurer. The Board of Trustees may elect at any meeting a Vice Chair, a Provost, an Assistant Secretary, an Assistant Treasurer and such other officers of the Corporation as the Board may deem necessary or advisable. If at such annual meeting of adjournment thereof, a Chair of the Board is elected for a fourth (4th) consecutive full one-year term, the Board of Trustees shall also elect a Vice Chair of the Board. These officers shall serve until the next annual meeting and until their successors are elected and have qualified. The Board shall have the power at any time to create additional offices and to elect additional officers and to set the compensation, if any, of such elected officers. Any vacancy in any of the said offices resulting from any cause whatsoever may be filled for the unexpired portion of the term by the Board at any meeting of the Board.

Section 3.02. Chair of the Board

The Chair of the Board shall be the chief policy officer of the Corporation and shall enunciate and interpret the policies determined by the Board. He or she shall appoint the members of all committees of the Corporation created pursuant to Section 2.07 of these Bylaws. He or she shall preside at all meetings of the Board at which he or she shall be present. He or she shall be given notice of and shall have the right to attend and vote at all committee meetings, but unless he or she has been designated as a regular member of a committee he or she shall be under no obligation to attend its meetings and shall not be counted to determine the number necessary to make a quorum or to determine whether or not a quorum is present. At the annual meeting in 2006 and thereafter, no person shall be elected for more than four (4) consecutive full (1-year) terms, provided that terms of office commencing prior to the annual meeting in 2006 shall not be counted in applying such limitation. For the purposes of Section 1.04 of these By-Laws, any term in which a Trustee serves as Chair of the Board shall not be counted as a consecutive full term.

Section 3.03. Vice Chair of the Board

In the absence or inability to act of the Chair of the Board, a Vice Chair of the Board of Trustees may exercise any of the powers and shall perform the duties of the Chair. He or she shall also have such other powers and perform such other duties, not inconsistent with these Bylaws, as may be assigned to him or her from time to time by the Board of Trustees or the Chair.

Section 3.04. President

The President shall be the chief executive officer of the Corporation and shall have general charge of the business and affairs of the Corporation. The President shall be a voting member of the Corporation. He or she shall preside at all meetings of the Board in the absence of the Chair and the Vice Chair. At the regular meeting preceding the beginning of each fiscal year, he or she shall present the budget for the following fiscal year. The President shall have authority to sign for the Corporation all deeds and other agreements and formal instruments. The President shall have the authority (i) to employ and discharge employees and agents of the Corporation, except such as may be appointed by the Board, and (ii) to prescribe the powers and duties incident to such positions, and may delegate such authority. He or she shall be given notice of and shall have the right to attend and vote at all

Committee meetings, but unless he or she has been designated as a regular member of a Committee, he or she shall be under no obligation to attend and shall not be counted to determine the number necessary to make a quorum or to determine whether or not a quorum is present. Should the Chair call for executive session, the President, in his/her capacity as Chief Executive of the Corporation reporting to the Board, shall be excused from the executive session and shall cede his/her executive session voting rights.

Section 3.05. Vice Presidents

Each Vice President shall exercise such powers and perform such duties, not inconsistent with these Bylaws, as the Board of Trustees or the President may prescribe from time to time. In the absence or inability to act of the President, the Board shall designate the Vice President or Vice Presidents who shall exercise any powers and perform any duties have not been already delegated by the President.

Section 3.06. Vice President for Finance and Administration

In addition to such powers and duties, not inconsistent with these Bylaws, as the Board of Trustees or the President may prescribe from time to time, the Vice President for Finance and Administration shall have charge of the maintenance and care of all the properties of the corporation and all papers and documents relating to such properties. He or she shall be responsible for the accounting and other business affairs of the Corporation.

Section 3.07. Secretary

The Secretary shall be the custodian of the seal of the Corporation. He or she shall affix such seal to all instruments when directed to do so by the Board of Trustees. He or she shall attend all meetings of the Board and keep a permanent record of the minutes and proceedings of such meetings and shall see that all notices are duly given in accordance with these Bylaws. In addition, he or she shall have such other powers and perform such other duties, not inconsistent with these Bylaws, as may be assigned to him or her from time to time by the Board of Trustees.

Section 3.08. Treasurer

Under the direction of the Investment Committee, the Treasurer shall be responsible for the management of all the investments of the Corporation. He or she shall report on the investment portfolio and the financial status of the Corporation to the Board of Trustees at each regular meeting thereof. In addition, he or she shall have all such powers and duties as may be assigned to him or her by the President or by the Board of Trustees.

Section 3.09. Provost

The Provost shall be the chief academic officer of the Corporation and shall exercise general supervisory powers over the academic affairs of the Corporation and over its academic officers, subject, however, to the control of the President and the Board of Trustees. He or she shall be given notice of and shall have the right to attend all Board meetings. He or she shall have such other powers and perform such other duties, not inconsistent with these Bylaws, as may be assigned to him or her from time to time by the Board of Trustees or the President.

Section 3.10. Assistant Secretary

In the absence or inability of the Secretary to act, the Assistant Secretary may exercise any of the powers and shall perform the duties of the Secretary. He or she shall also have such other powers and perform such duties not inconsistent with these Bylaws, as may be assigned to him or her from time to time by the Board of Trustees or the Secretary.

Section 3.11 Assistant Treasurer

In the absence or inability of the Treasurer to act, the Assistant Treasurer may exercise any of the powers and shall perform the duties of the Treasurer. He or she shall also have such other powers and perform such duties, not inconsistent with these Bylaws, as may be assigned to him or her from time to time by the Board of Trustees or the Treasurer.

Section 3.12. Removal or Delegation

All officers elected by the Board of Trustees shall be subject to removal at any time with or without cause, by the Board at any meeting thereof, provided that the notice of such Board meeting shall set forth the proposed action. In case of the absence of any officer, or for any other reason that may seem sufficient to the Board of Trustees, the Board may, without removal, delegate the powers and duties of such office to any other officer for such period as may be deemed proper.

Section 3.13. Resignation

Any officer may resign at any time by giving written notice to the President or Secretary.

Article IV

Deposits, Checks, Loans, Contracts, Etc.

Section 4.01. Deposit of Funds

The funds of the corporation shall be deposited in such banks, trust companies or other depositories as the Board of Trustees may determined from time to time.

Section 4.02. Checks

All checks, drafts, endorsements, notes and evidences of indebtedness of the corporation shall be signed by such officer or officers or agent or agents of the Corporation and in such manner as the Board of Trustees from time to time may determine. Endorsements for deposits to the credit of the Corporation shall be made by the Vice President for Business Affairs or his or her designee, or as the Board of Trustees from time to time may determine.

Section 4.03. Loans

No loans, other than through the purchase of bonds, debentures, or similar obligations of the type customarily sold in public offerings, or through ordinary deposit of funds in a bank, shall be made by the Corporation to its Trustees or officers or to any other corporation, firm, association, or other entity in which one or more of its Trustees or officers are Trustees or officers or hold a substantial financial interest, provided, however, that the Corporation may make a loan (i) to any corporation which is a Type B corporation under the Not-for-Profit Corporation Law of the State of New York and (ii) if specifically permitted under the Education Law of the State of New York.

Section 4.04. Contracts

No contract, other than in the ordinary course, may be entered into on behalf of the Corporation unless and except as authorized by the Board of Trustees; any such authorization may be general or contained to specific instances.

Section 4.05. Transfer of Securities

Any two (2) of the President, Vice President of Business Affairs and Treasurer or any two (2) persons designated by the Board of Trustees shall have authority to execute under seal such form of transfer and assignment as may be customary or necessary to constitute a sale or transfer of stocks, bonds or other securities standing in the name of or belonging to the Corporation. A corporation or person transferring any such stocks, bonds or other securities pursuant to a form of transfer or assignment so executed shall be fully protected, and shall be under no duty to inquire whether or not the Board has taken specific action in respect thereof.

Article V

Office of the Corporation

The office of the Corporation shall be at Cooper Square in the Borough of Manhattan, in the City of New York.

Article VI

Corporate Seal

The seal of the Corporation shall be a circular disk which shall have the words "The Cooper Union for the Advancement of Science and Art, Founded A.D. 1859, by Peter Cooper, a Mechanic of New York," inscribed around the outer edge. The center of the disk shall contain a medallion head of Peter Cooper over which shall be written "Whatsoever Things are True"

Article VII

Fiscal Provisions

Section 7.01. Fiscal Year

The fiscal year of the Corporation shall be the period July 1 to June 30 inclusive.

Section 7.02. Bonding

All officers and other persons who may be authorized by the Board of Trustees or its Executive Committee to receive or disburse funds of the Corporation may be required to furnish bond for the faithful discharge of their duty, in such sums and with such surety and on such conditions as the Board of Trustees or its Executive Committee may from time to time determine. The expense of such bonds shall be borne by the Corporation.

Section 7.03. Audit

After the close of each fiscal year, the financial transactions and books of the Corporation for the preceding fiscal year shall be audited by independent certified public accountants selected by the Board of Trustees, and a report of the audit shall be made to the Board.

Article VIII

Waiver of Notice

Whenever any notice whatever is required to be given under the provisions of the laws of the State of New York or under the provision of the Charter of the Corporation or these Bylaws, a waiver thereof, whether before or after the time stated therein, shall be deemed the equivalent thereto.

Article IX

Amendments

The Bylaws of the Corporation may be adopted, amended, suspended or repealed at any regular meeting (including the annual meeting) of the Board of Trustees by a majority vote of all the Trustees then in office, provided that notice of the proposed adoption, amendment or repeal shall have been given in the notice of such meeting. No such notice shall be required for the suspension of a Bylaw.

Article X

Members

The Corporation shall have no members.

Article XI

Indemnification and Insurance

Section 11.01. Liability

Except as otherwise provided by law, no Trustee or officer of the Corporation serving without compensation shall be liable to any person other than the Corporation based solely on such Trustee's or officer's conduct in the execution of such office unless such conduct constituted gross negligence or was intended to cause the resulting harm.

Section 11.02. Indemnification

Except as provided in Section 11.03, the Corporation shall indemnify any person made, or threatened to be made, a party to any action or proceeding, whether civil or criminal, by reason of the fact that such person or such person's testator or intestate is or was a Trustee, officer or employee of the Corporation who serves or served the Corporation or, at the request of the Corporation, serves or served any other corporation or any partnership, joint venture, trust, employee benefit plan, or other

enterprise in any capacity. In addition, the Corporation shall advance such person's related and reasonable expenses, including attorneys fees, experts fees and consultants fees.

Section 11.03. Limitations on Indemnification.

The Corporation shall not indemnify any person described in Section 11.02 if a judgment or other final adjudication adverse to such person establishes that the acts of such person or such person's testator or intestate were committed in bad faith or were the result of active and deliberate dishonesty and were material to the cause of action so adjudicated, or that such person or such person's testator or intestate personally gained a financial profit or other advantage to which he or she was not legally entitled.

Section 11.04. Insurance.

The Corporation shall have the power to purchase and maintain insurance to indemnify the Corporation and its Trustees, officers and employees to the full extent such insurance is permitted by law.